

Barchester Healthcare, Suite 304, Third Floor, Design Centre East, Chelsea, London, SW10 0XF 3<sup>rd</sup> February 2017

To: Richard Peden, Director for Independent Providers, NHS Improvement

Dear Mr Peden,

Thanks you for your recent correspondence with regard to renewing our licence with you.

I can confirm that following a review for the purpose of paragraph 2(b) of licence condition G6, the Directors of the Licensee are satisfied that, in the financial year most recently ended, the Licensee took all such precautions as were necessary in order to comply with condition G6.

Yours sincerely,

Dr Pete Calveley, Chief Executive, Barchester Healthcare